

**Nottingham City Health and Wellbeing Board
29 November 2023**

Report Title:	Joint Health and Wellbeing Strategy Delivery Update
Lead Board Member(s):	Dr Husein Mawji, Vice Chair, Nottingham City Health and Wellbeing Board and Clinical Director, Nottingham City Place-Based Partnership Mel Barrett, Chief Executive, Nottingham City Council and Lead, Nottingham City Place-Based Partnership Lucy Hubber, Director of Public Health, Nottingham City Council
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<p>Executive Summary:</p> <p>At the March 2022 meeting of the Health and Wellbeing Board (HWB) the Board approved the Joint Health and Wellbeing Strategy (JHWS) 2022 – 2025 with four overarching priorities – severe multiple disadvantage (SMD), eating and moving for good health (EMGH), smoking and tobacco control (STC), and financial wellbeing (FW).</p> <p>Prior to the approval of the Strategy, it was agreed that responsibility for overseeing the delivery of the JHWS would be discharged to the Nottingham City Place-Based Partnership (PBP), with strategic oversight maintained by the HWB.</p> <p>This report provides an overview of delivery progress of the four JHWS programmes and an overview of the work undertaken to establish an outcomes framework to allow for assessment of progress and evaluation of the effectiveness of the programmes.</p> <p>The HWB is asked to take assurance that:</p>	

- a) Activity undertaken as part of the STC, EMGH and SMD programmes is generally progressing in line with agreed delivery plans and the programmes are currently reporting no significant risks associated with their delivery plans.
- b) Overall, there is strong engagement across partners in the work being undertaken as part of this JHWS. While there is a good level of engagement in the programmes, the pace at which decisions can be made have at times been impacted by the participation from key decision makers in partner organisations.
- c) A draft outcomes framework incorporating the agreed outcomes in the programme delivery plans has been developed enabling closer monitoring of programme progress and the JHWS overall.

The HWB is asked to note that:

- d) While a programme plan for the FW programme has been drafted and delivery activity is taking place across partners organisations, this has not yet resulted in an agreed delivery plan of collective action across partners. If collective action is not agreed for the FW programme there is a significant risk that the programme will not deliver the ambitions set in the JHWS
- e) While the partnerships that underpin the four programmes are undertaking significant activity as detailed in the delivery updates, it is too early to assess the impact that each programme is having on the overall delivery of the JHWS.
- f) Due to reporting periods associated with the different outcome measures, it is not yet possible to provide a comprehensive overview on the extent to which progress is being made in relation to the overarching ambitions of the JHWS.


Recommendation(s): The Board is asked to:





Note update provided by the Nottingham City Place-Based Partnership Programme Oversight Group

Note the challenges identified in progressing the delivery of the Financial Wellbeing programme and consider how greater shared ownership of the programme can be achieved.

The Joint Health and Wellbeing Strategy

Aims and Priorities	How the recommendation(s) contribute to meeting the Aims and Priorities:
Aim 1: To increase healthy life expectancy in Nottingham through addressing the wider determinants of health and enabling people to make healthy decisions	All recommendations are generated from the programmes to deliver the aims and priorities of the Joint Health and Wellbeing Strategy.

<p>Aim 2: To reduce health inequalities by having a proportionately greater focus where change is most needed</p>	<p>The overarching ambitions for the four programmes that make up the Joint Health and Wellbeing Strategy are:</p>
<p>Priority 1: Smoking and Tobacco Control</p>	<p>Smoking and Tobacco Control: To see smoking amongst adults reduced to 5% or lower by 2035 across Nottinghamshire and Nottingham City. Further to this, we want to make the harms of smoking a thing of the past for our next generation such that all of those born in 2022 are still non-smokers by their 18th birthday in 2040.</p>
<p>Priority 2: Eating and Moving for Good Health</p>	<p>Eating and Moving for Good Health: For Nottingham to be a city that makes it easier for adults, families, children and young people to eat and move for good health.</p>
<p>Priority 3: Severe Multiple Disadvantage</p>	<p>Severe Multiple Disadvantage: To ensure that people living in Nottingham City who experience SMD receive joined up, flexible, person-centred care from the right services, at the right time and in the right place.</p>
<p>Priority 4: Financial Wellbeing</p>	<p>Financial Wellbeing: That Nottingham is a city where people are able to meet their current needs comfortably and have the financial resilience to maintain this in the future.</p>
<p>How mental health and wellbeing is being championed in line with the Board’s aspiration to give equal value to mental and physical health:</p> <p>The four JHWS programmes are complemented by a cross-cutting PBP mental health programme. To support meeting the JHWS principle of parity of mental and physical health and wellbeing, the PBP mental health programme has input into each of the JHWS programmes</p>	
<p>List of background papers relied upon in writing this report (not including published documents or confidential or exempt information)</p>	<p>Smoking & Tobacco Control Delivery Plan</p>  <p>Smoking&Tobacco Control Vision deliv</p> <p>Eating & Moving for Good Health Delivery Plan</p>

	<p style="text-align: center;"> EMGH Delivery Plan 2023.pdf</p> <p style="text-align: center;">Severe and Multiple Disadvantage Delivery Plan</p> <p style="text-align: center;"> SMD programme Delivery Plan.pdf</p> <p style="text-align: center;">Financial Wellbeing DRAFT Programme Plan</p> <p style="text-align: center;"> DRAFT Financial wellbeing programme</p> <p style="text-align: center;">Joint Health and Wellbeing Strategy Draft Outcomes Framework – November 2023</p> <p style="text-align: center;"> DRAFT JHWS Outcomes Framework</p>
Published documents referred to in this report	

Joint Health and Wellbeing Strategy Delivery Update – November 2023

Introduction

1. At the March 2022 meeting of the Health and Wellbeing Board (HWB) the Board approved the Joint Health and Wellbeing Strategy (JHWS) 2022 – 2025 with four overarching priorities – severe multiple disadvantage (SMD), eating and moving for good health (EMGH), smoking and tobacco control (STC), and financial wellbeing (FW).
2. Prior to the approval of the Strategy, it was agreed that responsibility for overseeing the delivery of the JHWS would be discharged to the Nottingham City Place-Based Partnership (PBP), with strategic oversight maintained by the HWB.
3. This report provides an overview of delivery progress of the four JHWS programmes and an overview of the work undertaken to establish an outcomes framework to allow for assessment of progress and evaluation of the effectiveness of the programmes.

The HWB is asked to take assurance that:

- a) Activity undertaken as part of the STC, EMGH and SMD programmes is generally progressing in line with agreed delivery plans and the programmes are currently reporting no significant risks associated with their delivery plans.
- b) Overall, there is strong engagement across partners in the work being undertaken as part of this JHWS. While there is a good level of engagement in the programmes, the pace at which decisions can be made have at times been impacted by the participation from key decision makers in partner organisations.
- c) A draft outcomes framework incorporating the agreed outcomes in the programme delivery plans has been developed enabling closer monitoring of programme progress and the JHWS overall.

The HWB is asked to note that:

- a) While a programme plan for the FW programme has been drafted and delivery activity is taking place across partners organisations, this has not yet resulted in an agreed delivery plan of collective action across partners. If collective action is not agreed for the FW programme there is a significant risk that the programme will not deliver the ambitions set in the JHWS.
- b) While the partnerships that underpin the four programmes are undertaking significant activity as detailed in the delivery updates, it is too early to assess the impact that each programme is having on the overall delivery of the JHWS.
- c) Due to reporting periods associated with the different outcome measures, it is not yet possible to provide a comprehensive overview on the extent to which progress is being made in relation to the overarching ambitions of the JHWS.

Delivery oversight

1. The Programme Oversight Group, which has been overseeing the development and delivery of the programmes since April 2022, is now meeting at a reduced frequency. To support the development of the programmes, during the first year of the JHWS the POG met monthly, now that all programmes are in a delivery phase, the decision was taken to reduce the frequency to bi-monthly.
2. The POG has met twice since the previous HWB update. Programme leads have continued to submit highlight reports, outlining progress between meetings. Good attendance from members has allowed strong support and challenge to programme leads.

Programme delivery overview

3. The STC, EMGH and SMD programmes are all progressing in line with delivery plan expectations. The commissioning of the Integrated Wellbeing Service will be a significant milestone in the delivery of the STC and EMGH programmes and while there have been some minor delays in some actions, overall, these programmes are progressing well.
4. As a result of the positive progress made in the SMD programme in secure sustainable funding, the strategic ambitions and associated delivery plan for the programme are being reviewed with a view to increasing impact.
5. While pace of progress of the FW programme continues to be slower regarding collective actions being agreed, there is a plethora of activity being undertaken by individual partners that is contributing to the delivery of the programme. It is the view of the Programme Oversight Group that greater emphasis on collective activity will better enable the successful delivery of this programme. The Board is asked to consider how greater shared ownership of the programme can be achieved.
6. Progress of each programme in relation to the stated ambitions in the JHWS and corresponding delivery plans (where agreed) can be found below.

Smoking & Tobacco Control	
Progress Summary	
<p>This joint Nottingham and Nottinghamshire programme is now well established with an active Smoking & Tobacco Control Alliance that has strong representation and engagement from partners across a range of public sector services.</p> <p>In the last reporting period good progress has been made under delivery themes 1 (helping vulnerable groups to quit smoking) and 2 (prevention and engagement with children and young people). The success of the Targeted Lung Health Checks</p>	

programme has enabled a range of smoking cessation support to people wanting to quit and funding is being sought for the continuation of smoking cessation support in NHS settings. Behavioural insights research has been completed and is informing the approach taken by the Alliance related to smoke free spaces, responding to attitudes to smoking/vaping from children and young people with resources being developed to support primary schools.

While good work is being undertaken by Trading Standards and the police in seizing illegal vapes and tobacco, agreement on a strategic approach to tobacco control has been hindered by delays to recruitment for a dedicated trading standards officer and a seconded police officer role. Once recruitment is completed it is anticipated that the actions to support delivery theme 2 (effective regulation of tobacco products) will be accelerated.

As part of the national 'Stoptober' campaign the Nottingham and Nottinghamshire Smoking and Tobacco Alliance developed a toolkit to support services to support people to quit. The Alliance is soon to launch a dedicated website which will be a single point of resources and information to support all partners working to support the ambitions of the Smoking & Tobacco Control programme.

Overall, work is progressing as expected.

Highlight from last reporting period

Theme 1: Helping vulnerable groups to quit smoking

- As part of the Targeted Lung Health Checks (TLHC) programme has seen an average uptake of 74% of targeted group, the highest in the country. The TLHC service invites people aged 55 to 74 who have ever smoked to a lung health check and CT scan. The aim is to identify lung cancers and other respiratory diseases at an earlier stage when there is more chance of curative treatment.
- As part of this programme, the stop smoking service, StubIT! has supported people to receive smoking cessation support, including the roll out of an e-cigarette pilot programme to support people who are seeking to quit.
- In Q1 and Q2 23-24, there has been a 65% increase in the referrals to stop smoking services when compared to 2022-23.

Theme 2: Effective regulation of tobacco products

- Between April and September 2023 Nottingham City Trading Standards team seized just over 4000 cigarettes (street value £14,409), 4930 vapes, and carried out 17 test purchases mainly for vapes (underage sales and illegal vapes).
- Resources and guidance created for professionals who may encounter illegal tobacco or vapes in their day-to-day work, and consistent, shared public-facing messages about illegal tobacco.

Theme 4: Prevention and engagement with children and young people

- Behavioural insight survey and focus groups completed related to smoking behaviours, smoke free spaces and vaping (including amongst children and young people).

- As part of the national ‘Stoptober’ campaign, new branding and social media channels were launched for the Nottingham and Nottinghamshire Smoking & Tobacco Alliance. A website is due to follow in 2024.

Plans for next reporting period

The next year will see a major change with the introduction of the Integrated Wellbeing Service and increased investment from UK Government into stop smoking services. The progress in the programme is supported by progress at a national level. While there remains more to be done, the Alliance welcomed the announcement of the increasing age of sale for tobacco products and investment in tackling illegal tobacco control.

Areas of focus of the next delivery period include:

- Launch the Nottingham and Nottinghamshire Smoking & Tobacco Alliance website and associated resources.
- Continued comms plan related to themes of plan (e.g. November focus is on the work of trading standards).
- Work to ensure a positive implementation of the Integrated Wellbeing Service that involves service users wherever possible and appropriate.
- Build on the behavioural insight findings to develop campaigns and a plan to enhance smoke free places in Nottingham.
- Respond to the national consultation on vaping using the findings of the behavioural insight work.
- Continued collaborative working to try resolve recruitment issues for illegal tobacco control.

Eating & Moving for Good Health

Progress Summary

Overall, the programme is progressing in line with its delivery plan. Plans for 2023/24 were ambitious with the delivery plan identifying it as the start date for actions that are anticipated to take several years to achieve. Despite this, significant progress has already been made on a number of actions.

A significant highlight in the last reporting period is the commissioning of the new Integrated Wellbeing Service (IWS), with a provider of the service expected to be announced imminently. The IWS will begin support citizens from April 2024. The implementation of an IWS will help deliver on a range of actions related to engagement with service users and it will involve the co-production of resources and delivery plans (including venues) with communities. The service will also introduce a new training offer around health conversations in the community.

Limited progress has been made in delivery theme 4 (to create a local environment that promotes healthy food choices) however new Council advertising policies are being considered that would support this strategic ambition. Delivery theme 5 (tackling food insecurity) is still to gather momentum due to its scale and the resources available to deliver against it however, a range of activity has

occurred with both Universities in Nottingham completing work on food insecurity and social eating. In addition, the food bank sub-group of the Nottingham Financial Resilience Partnership continues to co-ordinate action.

In the last reporting period, an EMGH Alliance bringing together key partners in the city has now met and is agreeing collective responsibilities in the delivery plan. Specific task and finish groups and links to established governance structures are still being developed. This EMGH Alliance is key to continuing the pace of delivery by harnessing capacity across the system. While public health remains a key connector, numerous organisations in Nottingham are playing their role in progressing the actions within the delivery plan and more.

Highlight from last reporting period

Theme 1: Ensuring all Early Years Settings, Schools and Academies are enabling eating and moving for good health.

- A Healthy Schools Team has been established and have begun engaging schools to create a Healthy School Award/Charter (launch March 2024).
- Analysis of national data is being undertaken in order to provide schools with data to support them to better understand the actions that can be taken to support healthy diet and weight management.

Theme 2: Support healthy nutrition throughout the life course to enable all people to achieve and maintain a healthy weight.

- Nottingham City Council are on track to commission a new Integrated Wellbeing Service to go live April 2024 and in the meantime continue to offer a range of weight management services.
- In Q1 and Q2 of 2023/24 there has been a 35% increase in the number of people accessing an adult weight management programmes compared to the same period in 2022/23.
- Nottingham City Council's work with Slimming World on priority cohorts has been highlighted as good practice and is being included in research by Oxford and Newcastle Universities.
- Small Steps Big Changes have conducted healthy start briefings with plans to expand reach. The percentage of eligible families in receipt of Healthy Start Vouchers has increased across the period from 66% at the start of the year to 76% in October '23.

Theme 3: Promoting physically active lives and building active and green environments.

- A new Sport, Leisure and Physical Activity strategy is being developed with a comprehensive community engagement exercise having already taken place. Plans to build on the green social prescribing programme are being progressed both directly through identifying new funding sources as well as indirectly through the implementation of the Integrated Wellbeing Service. The Active Social Prescribing project is progressing including the soft launch of new guided walks on the Go-Jauntly app.

Plans for next reporting period

The EMGH Alliance focus for the next reporting period is to complete the remaining actions for 2023/24 across the five delivery themes. To support this some key actions will be undertaken:

- The Healthy Schools Team will improve engagement with schools which has, at times, been a challenge due to limited capacity, however this is expected to improve over the next reporting period following recruitment to the team.
- In early December a Healthy Schools workshop will be run with school representatives to explore the public health offer to schools and to enable schools to shape future plans for a Healthy Schools Award.
- School pupil health reports will be provided to schools including the findings of the School Pupil Health Survey and the National Childhood Measurement Programme.
- Behavioural insight research for EMGH will be commissioned with a focus on the food environment, services and other topics to be confirmed.
- An EMGH Community Nutrition Grant will run alongside the Nottingham City Community Champions grant process to support community organisations to deliver grow/cook/eat projects; particularly those focused on food insecurity. Details of this grant and the process for applying will be released soon.

Financial Wellbeing

Progress Summary

Over the last reporting period a programme plan for the financial wellbeing programme has been developed and is included with this report. To achieve the ten-year ambition that: 'Nottingham is a city where people are able to meet their current needs comfortably and have the financial resilience to maintain this in the future', four overarching themes have been established:

- Increase incomes.
- Ensure access to money help.
- Help with daily living costs.
- Promote financial capability.

While a programme plan has been produced, partners are still to agree the delivery of this plan through collective resource and actions that will have the impacts needed to meet the overarching ambition for the programme.

There is significant good practice to build upon, and engagement with PBP partners has identified that a plethora of activities are being undertaken by individual organisations aligned to each of the four themes. Building on a mapping exercise to highlight initiatives being taken by organisations, the programme delivery team have identified a series of initiatives that, if delivered collectively will support the delivery of the programme's strategic ambitions.

Partners are not yet able to work at the scale to be effective in achieving the intermediate outcomes that will contribute to longer term improved population outcomes including, increased incomes, reduced indebtedness, increased savings, and reduced anxiety about money.

To enhance the impact of this programme there is a need for partners to take greater shared ownership of the financial wellbeing programme through greater investment of time and resources to deliver the actions that partners have identified will have maximum impact.

Highlight from last reporting period

While collective commitment to deliver the programme plan is still to be agreed, in the previous reporting period, a range of activities and actions have been taken that are contributing to the delivery of the programme. These include:

- A gambling related harm awareness campaign has gone live in the city including both digital and out-of-home assets. This campaign was codeveloped through a co-production group, running from 25th October through to Christmas, highlighting the breadth of harmful impacts and pointing to information and support. Further information can be found: <https://www.mynottinghamnews.co.uk/would-you-recognise-the-signs-of-gambling-harm/>
- Advice provided by Financial Advisor Social Prescribing Advice Link Workers embedded in three of the City's Primary Care Networks are showing significant improvements on people's wellbeing scores. An evaluation is underway to understand wider impact and inform a business case for continuation / expansion of support.
- A 'Money and Mental Health Conference, run jointly with PBP mental health programme was held on 9th November attended by 75 people. The event was informed by a Collaborative for Better Mental Health listening event on 21st September. Output from the conference will inform a strategic approach to improve outcomes for service users affected by money difficulties and mental health issues.
- Money help information is being prepared to support all 'warm hubs' in the City.
- An hour show on winter health and financial wellbeing (with a range of services) was delivered on FAZA FM radio addressing different financial issues, and signposting to available support.
- A 'train the trainer' model for financial resilience awareness has been developed with a shortened training package for delivery by the Public Health Healthy Communities Team.
- Financial resilience training for the Nottingham Chinese Welfare Association was delivered in August, attended by 11 people
- Illegal Money Lending Team training for the Nottingham Chinese Welfare Association was delivered in October, attended by 5 people.
- Community Champions are supporting local residents by signposting to advice agencies, employment support services and sharing practical advice on budgeting and saving energy at home.

Plans for next reporting period

In addition to securing commitment from across PBP partners to deliver on the programme plan, key areas of focus in the next reporting period are to:

- Deliver financial wellbeing awareness training for Primary Care Networks.
- Produce Money and Mental Health conference outline plan.
- Increased reach of Nottingham Financial Resilience Partnership's financial capability offer (including numeracy) to underserved groups.
- Further develop plans for financial education work with schools.
- Promotion of existing money help tools, including video support tools.
- Development of further training for Community Champions, to build on initial training delivered in Dec '22.

Severe Multiple Disadvantage

Progress Summary

Overall, this programme is on track to deliver against its delivery plan.

A key objective for this programme is to sustain service provision for people experiencing SMD funded through the Changing Futures programme. The programme has achieved a significant milestone in being awarded an additional year of funding from the Department of Levelling Up, Housing and Communities (DLUHC) and the National Lottery Community Fund (TNLCF) to extend current provision until March 2025 (previously March 2024). Since the previous update the Nottingham and Nottinghamshire Integrated Care Board (ICB) has also approved recurrent funding inequalities and innovation fund, however this is subject to successful evaluation in March 2025.

Following this achievement, strategic ambitions for the SMD programme are being reviewed, including a review of the delivery model and associated governance in partnership with the Changing Futures Programme Delivery Board.

The partnership that underpins this programme of work continues to develop and grow and now has approximately 180 members, with 40-50 partners attending bi-weekly meetings. The partnership continues to support problem solving and serves as a forum for formal reporting of workstream progress.

All seven workstreams are progressing in line with plans however engagement of some key partners (and alignment of related programmes / areas of planning) has been limited due to partners' individual resource and staffing pressures. In some places, this has limited the operational delivery of support for people experiencing SMD and wider benefits (e.g. in terms of efficiency and reconciliation of priorities) from complementary system planning.

The departure of the SMD programme lead and programme manager has created some challenges around oversight and facilitation of the wider programme, although continuity is being managed through existing workstream leads (and

reporting to the SMD Partnership) and through the close connection to the Changing Futures programme. This is an interim position and closer direction is expected to resume once recruitment to these vacancies has been completed.

Highlight from last reporting period

Funding secured for sustainability of specialist SMD support

A key focus of the programme is the sustainability of direct delivery of services and partnership infrastructure currently supported by DLUHC and TNLCF beyond the original term of the national Changing Futures programme to the end of March 2024. The SMD partnership has now been successful in securing ongoing funding through both an extension of national funding (via DLUHC and TNLCF) in 2024/25 and recurrent, local funding through the ICB Health Inequalities and Innovation Fund (HIIF) from 2024/25 onwards have both been approved.

Evaluation and Learning

A range of evaluation and learning has been completed during the last reporting period. This includes research in the following areas:

- The involvement of people with lived experience.
- The partnership delivery of the 'Wraparound' Multi-Disciplinary Team (MDT) for people experiencing SMD.
- An interim evaluation of the operational delivery of Changing Futures in Nottingham.
- Arrangements to determine eligibility for direct support from Changing Futures (and inclusion of women and people from minoritised ethnicities).
- Experiences of SMD amongst diverse ethnic minority communities in Nottingham (produced by the University of Nottingham and Al-Hurrayya).

This learning has been used to produce a series of published reports, has been shared with partners and is now being used to inform the further development of the programme.

Development of operational services and partnership infrastructure

A number of developments to the operational delivery of services and partnership infrastructure for people experiencing SMD are planned or have been planned based on formal evaluation and operational feedback loops. These include:

- Enhancements to shared training and learning opportunities through the Practice Development Unit in line with new priorities to support development across the wider system workforce.
- Enhancements to increase capacity of the Wraparound MDT and increase potential for system learning and development.
- Provision for additional Embedded Practitioner (SMD Specialist) roles in partner organisations (e.g. NUH Urgent and Emergency Care) for delivery in 2024/25.

Race Equity and SMD

A range of steps are underway to support the priority of ensuring that the programme responds to diverse experiences of SMD across Nottingham's ethnic minority communities. This includes:

- Completion of research study by University of Nottingham and Al-Hurrayya (see above).
- Developments to personalised commissioning for choice over culturally specific support by VCS organisations.
- Promotion (including personalised commissioning opportunities) through new Community Outreach Service.
- 'Building Bridges' event (held 28th September) to increase insight into needs and develop wider partnerships.

A new co-lead for the SMD Race Equity workstream has also been appointed, and learning (above) will be used to update the action plan for the group in line with identified areas of need and opportunities for development. Membership of the group is also being expanded to promote involvement of a diverse range of organisations / interests in this area of the programme.

Nottingham City SMD Partnership

The partnership that underpins this programme of work continues to develop and grow in its membership and scope of activity to create a system response for people experiencing SMD. Recent areas of interest have included the sustainment of Changing Futures and plans for development and delivery from 2024/25, and arrangements for an urgent, partnership response to help mitigate risks arising from the acceleration of asylum decisions and resulting loss of accommodation and support for people experiencing trauma, barriers to services and other issues relating to SMD.

Plans for next reporting period

Activity planned for the next quarter will include a focus on the sustainment of partnership infrastructure and specialised delivery through Changing Futures and a review of the opportunities for further development across the wider SMD programme.

Following securing funding from DLUHC, TNLCF and the ICB, these funding streams are being reconciled into an overall plan for the transition to sustained local resourcing of the programme and provide a platform for continued local investment in the whole system response to SMD in Nottingham and Nottinghamshire. Following this achievement, strategic ambitions for the SMD programme will be reviewed, including a review of the delivery model and associated governance in partnership with the Changing Futures Programme Delivery Board.

The delivery of these plans includes contractual adjustments and procurement for the continuation of current activity, as well as new arrangements for the development of the programme as follows:

- Agreements with partner organisations to allow for the appointment of four new Embedded Practitioners to be hosted within statutory services.
- Developments to increase capacity within the Wraparound MDT and strengthen potential for system learning and development.
- Introduction of a new online learning portal for access to training and resources through the PDU.

Recommendations will also be sought from the SMD Partnership on areas for future development, including opportunities for prevention and improved links with criminal justice partners. The programme will also consider alignment and support for related developments, including:

- The SMD Centre of Excellence in primary care (led by the Nottingham City GP Alliance)
- Development of an SMD model within Nottinghamshire (led by Nottinghamshire County Council)
- A 'One Team' initiative for links to out of hospital support (led by NUH Urgent and Emergency Care)

The Data Collaboration workstream will continue its work to improve how data is used to understand the interaction of people experiencing SMD within core services. This is an ambitious area of work that will comprise both the appraisal of existing data held across partners' services and the longer-term development of data capture and reporting to support operational delivery and inform planning and commissioning decisions.

A review of Changing Futures and the wider SMD Programme is planned following the steps to secure continued delivery into 2024/25.

Finally, the programme will consider national links and opportunities for development, including:

- Engagement with DLUHC Policy Lab to support government planning to promote local system delivery for SMD.
- Support for University of Nottingham led proposal to establish a Centre for Inclusive Health Communications.
- Links with Nottinghamshire Police in relation to the Home Office Prolific Offenders Project.

Outcomes Framework

7. In the past reporting period, using the published delivery plans, a draft outcomes framework has been developed. The outcomes framework allows for the assessment of progress and evaluation of the effectiveness of each of the programmes in relation to population health outcomes.
8. To date, the outcomes framework has been populated with outcomes agreed for STC and EMGH programmes. While an original set of outcomes had been agreed for the SMD programme, since these were agreed over 12 months ago, there is now more comprehensive data available to measure programme delivery. Work is underway to revise the outcomes for the SMD programme which will be incorporated into the next draft, alongside the outcomes identified as part of the FW programme plan.

9. The outcomes framework, included with this report provides an overview of the individual population health measures. Analysis of the data is presented in such a way as to allow the following to be assessed:
 - a. Nottingham's performance in comparison to nearest statistical neighbouring areas as defined by the Chartered Institute of Public Finance and Accountancy (CIPFA).
 - b. Nottingham's position in the CIPFA's nearest statistical neighbours' group.
 - c. Nottingham's performance in comparison to England average.
 - d. Nottingham's performance in comparison to Nottinghamshire County.
 - e. Performance over time (data points differ depending on dataset).
 - f. Performance trend (increase/decrease) since the last data point.

10. While the outcomes framework gives an indication for the impact that the programmes are having on population health outcomes there are a series of limitations that should be noted.
 - a. **Limited data availability** – Some indicators have only one data point available, and no new data has been collected since the baseline. This scarcity of data makes it challenging to track changes over time and assess the effectiveness of our strategies.
 - b. **Infrequent updates** – Indicators are updated at varying frequencies. While some are updated annually, others have not been updated for several years, with some data dating back to 2014/15. This may lead to reporting gaps, and impact on the ability to adapt approaches in real time.
 - c. **Demonstrating impact, and reliance on secondary data** – Impact on health outcomes at a population level may not be immediately observed, and the impacts of public health interventions can take a long time to reflect in data. Therefore, the outcomes framework should not be used in isolation, but rather, should be considered a tool which can be used in conjunction with others to assess the outcomes of the Health & Wellbeing Strategy.

11. The outcomes framework will continue to evolve and as it is brought into regular use, amendments may be made as the usefulness of metrics is evaluated and possible alternatives identified.

Key Messages for the Health and Wellbeing Board

12. Overall, there is strong engagement across partners in the work being undertaken as part of this JHWS. While there is a good level of engagement in the programmes, the pace at which decisions can be made have at times been impacted by the participation from key decision makers within partner organisations. A request of HWB and PBP partners is that representatives who

attended programme partnership meeting are empowered to make decisions on behalf of their organisations so that delays are prevented.

13. While the partnerships that underpin the four programmes are undertaking significant activity as detailed in the delivery updates, it is too early to assess the impact that programme activity is having on the overall delivery of the JHWS.
14. At this stage of the JHWS it is not possible to demonstrate impact to population health outcomes from the JHWS programmes, particularly in areas where our initiatives have not yet commenced. In the context that the majority of programmes have ambitions over a decade, 18 months into the current JHWS, it is not possible to provide evidence of the programme's effectiveness or its ability to achieve its intended outcomes at this point.